

April 4, 2014

Mr. Pat Foye  
Executive Director  
Port Authority of New York & New Jersey  
225 Park Avenue South, 15<sup>th</sup> floor  
New York, NY 10003

*Re: Support building 3 World Trade Center*

Dear Mr. Foye:

We are writing to ask you to support New York and New Jersey-based minority and woman-owned businesses and workers by finalizing a plan to immediately finance and build 3 World Trade Center.

We represent hundreds of thousands of workers and thousands of small businesses in the New York and New Jersey region. The 3 World Trade Center project would immediately guarantee employment for approx. 10,000 construction workers and keep many companies in business and hiring.

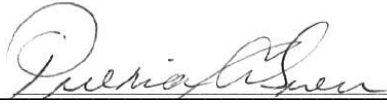
The project is worth over a billion dollars in hard construction costs to our industry. And over 40% of that will go to minority and woman-owned businesses. That is far in excess of the 15% goal embraced by the Port Authority and Silverstein Properties. In fact, it is everything that our community and organizations have been pressing for.

In the days and weeks after 9/11, minority and women construction workers rushed to Ground Zero to help with rescue and recovery efforts. Many stayed months until the site was cleared, some stayed years to rebuild.

Thanks to the Port Authority and Silverstein Properties, many minority and women construction workers had the opportunity to participate in the rebuilding efforts. Our workers restored PATH service to the World Trade Center. We built 7 World Trade Center. We worked on One WTC and the Memorial and last November, we celebrated the opening of 4 WTC.

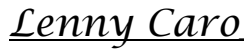
Now we need to finish the job. We call on the Port Authority to do the right thing and finalize an agreement with Silverstein Properties to get this project going.

Very truly yours,



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Quenia Abreu, President/CEO  
New York Women's Chambers of Commerce



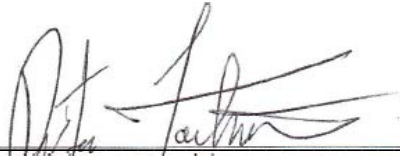
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Leonard Caro, President/CEO  
Bronx Chambers of Commerce



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Frank T. Fraley, Chairman  
Mt. Vernon Chamber of Commerce



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Peter Fontanes, President  
New York Association of Hispanics in Real Estate and Construction




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Samuel Padilla, Chairman  
National Hispanic Business Group (NHBG)



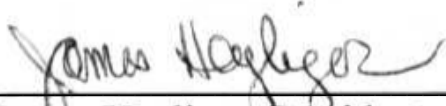
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John Robinson, President  
National Minority Business Council (NMBC)



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Lennox O. Britton, President  
NYSAMC



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James Heyliger, President  
Association of Minority Enterprises of New York Inc.



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Nayan Parikh  
Society of Indo American Engineers and Architects

Cc. Andrew M. Cuomo, Governor of New York  
Chris J. Christie, Governor of New Jersey  
Port Authority of New York & New Jersey Board Members